# Violence in Healthcare: Know the Signs, Know What to Do

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The Author declares no financial conflict of interest whatsoever as to any of the subject matter covered in this presentation



## **Objectives-We Should Be Able To:**

- Identify where in the hospital violence is most likely to occur
- Identify which personnel in the hospital are most at risk of being victims of violence
  - Recognize signs of increasing aggression
- Identify at least five "do's and don'ts" when dealing with verbally aggressive individuals



# Why Does Aggression Occur?

Competition for mates
Scarce resources
May enhance status
Often results in short term benefits-long term too, if tolerated



## Healthcare Facilities See Rise in Crime Rates

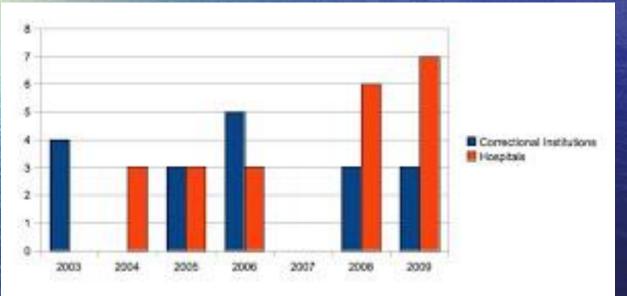
Joel Griffin Source: <u>SecurityInfoWatch.com</u> Created: February 6, 2013

A survey found the number of crimes increased by nearly 37 percent between 2010 to 2012.



#### Is it Safer to Work in a Prison than a Hospital?

#### Fatalities by Year



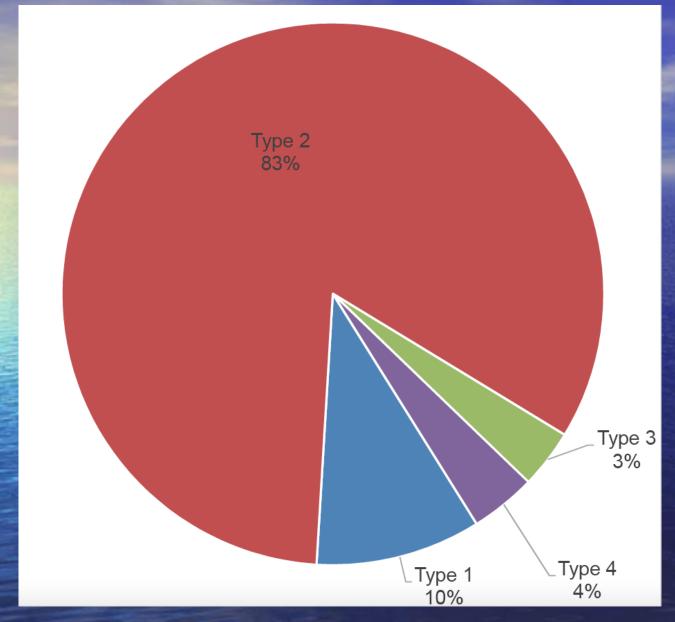
January 21st, 2011 by <u>AnneHansonMD</u> <u>Better Health Network, Opinion</u>



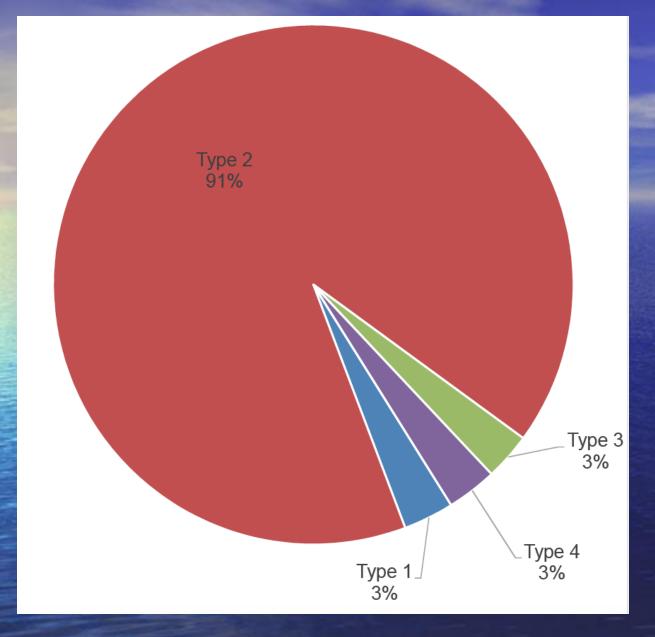
### Aspects of Healthcare Violence

Where does healthcare violence occur?
 – Psychiatric wards (especially intake)

- -ER
- Forensic units
- Other areas (OR, general wards, parking lots)
- Who gets aggressive?
  - Strangers (Type 1)
  - Patients and their families (Type 2)
  - Co-workers (Type 3)
  - Intimates (Type 4)

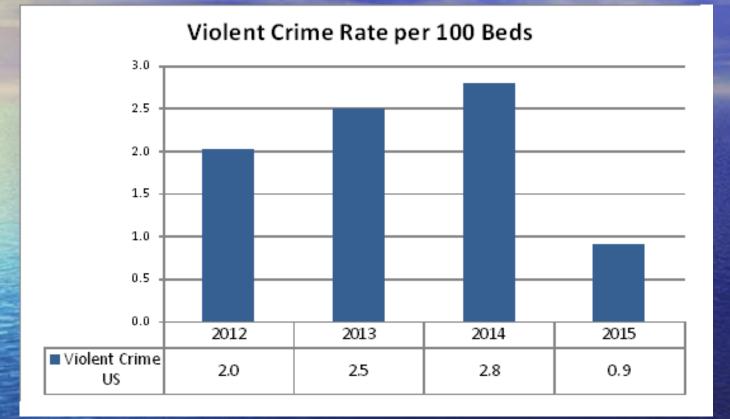


Aggravated Assaults by Workplace Violence Type in U.S. Hospitals, 2012 -2015, IAHSS 2016 Healthcare Crime Survey



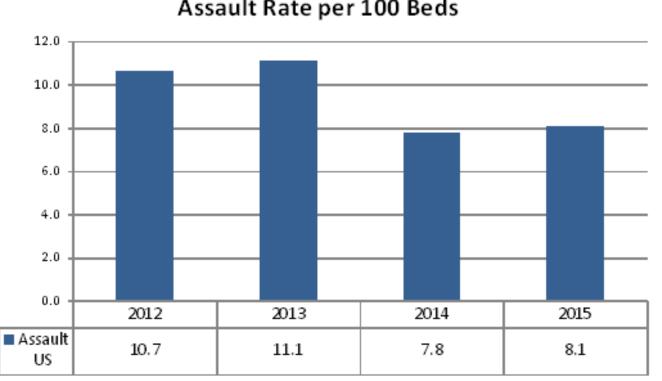
Washington University in St.Louis School of Medicine

Assaults by Workplace Violence Type in U.S. Hospitals, 2012 -2015, IAHSS 2016 Healthcare Crime Survey



IAHSS 2016 Healthcare Crime Survey \*Violent Crime=Murder, Rape, Robbery, or Aggravated Assault





Assault Rate per 100 Beds

IAHSS 2016 Healthcare Crime Survey



#### **Healthcare Workplace Violence**





#### **Differences from Community Violence**

Healthcare workers are restricted in allowed responses to violence We are the "face" of the hospital Expected to act "professionally" - Neither hospital (nor us) wants to get sued Expectation of availability of assistance exists

 Employer has obligation to provide a safe environment
 Wash

### Workplace Violence and Healthcare

- OSHA considers a major problem and has advisory
- From 1996-2000, 69 homicides in healthcare facilities
- In 2000, 48 percent of all non-fatal injuries from occupational assaults and violent acts occurred in health care and social services
- Annual rate for non-fatal violent crime (1993-1999)\*
  - All occupations-12.6/1000 workers
  - Physicians-16.2/1000
  - Nurses-21.9/1000
  - Mental Health Professionals-68.2

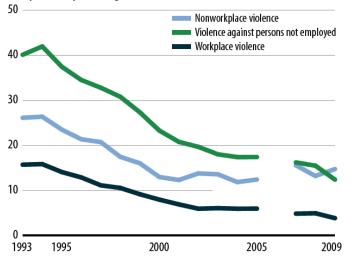
\*Violence in the Workplace, 1993-1999, Bureau of Justice Statistics



#### **FIGURE 1**

Workplace and nonworkplace nonfatal violence against employed and persons not employed age 16 or older, 1993–2009

Rate per 1,000 persons age 16 or older



Annual rate for non-fatal violent crime (2005-2009)

- All Occupations- 5.1/1000
- Physicians- 10.1/1000
- Nurses- 8.1/1000
- Mental Health Workers- 20.5/1000

Workplace Violence, 1993-2009, Bureau of Justice Statistics, 2011



## The Tip of the Iceberg

What's reported, and what actually occurs quite different
Incidence at least three times higher than reported
90% of employers not keeping proper records

*Wuellner SE, Bonauto DK. Exploring the relationship between employer recordkeeping and underreporting in the BLS Survey of Occupational Injuries and Illnesses. Am J Ind Med 2014; 57: 1133-43.* 



# Phases of Continuum of Violence<sub>1</sub>

 Phase 1-Basically normal. Opportunities to modify environment to decrease chances of aggression or violence

Phase 2-Signs of deteriorating situation.
 Opportunity to intervene verbally, but may have little time.

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School of Medicine

Phase 3-Loss of control. Physical aggression.

<sup>1</sup> Mason and Chandley, "Managing Violence and Aggression", Churchill Livingstone, 1999

## **Risk Factors for Violence**

- Working directly with volatile people, especially, if they are under the influence of drugs or alcohol or have a history of violence or certain psychotic diagnoses
- Working when understaffed-especially during meal times and visiting hours
- Transporting patients
- Long waits for service
- Overcrowded, uncomfortable waiting rooms
- Working alone

## Risk Factors for Violence (contd.)

- Poor environmental design
- Inadequate security
- Lack of staff training and policies for preventing and managing crises with potentially volatile patients
- Unrestricted movement of the public
   Poorly lit corridors, rooms, parking lots, and other areas
- Drug and alcohol abuse
- Access to firearms

Centers for Disease Control and Prevention/NIOSH (2002). *The changing organization of work and the safety and health of working people - Knowledge gaps and research directions* 



#### **Preparing for Violence**

Evaluate your workplace physical layout, escape routes, how to obtain assistance Staffing model and SOP's Prepare yourself To recognize aggression and potential violence - To deal with it



## Workplace factors

Physical Factors

- Lack of controlled access
- Dark areas
- Inadequate alarm system
- Poor room layout (easy to get trapped)
- Furniture and objects that can be used as weapons



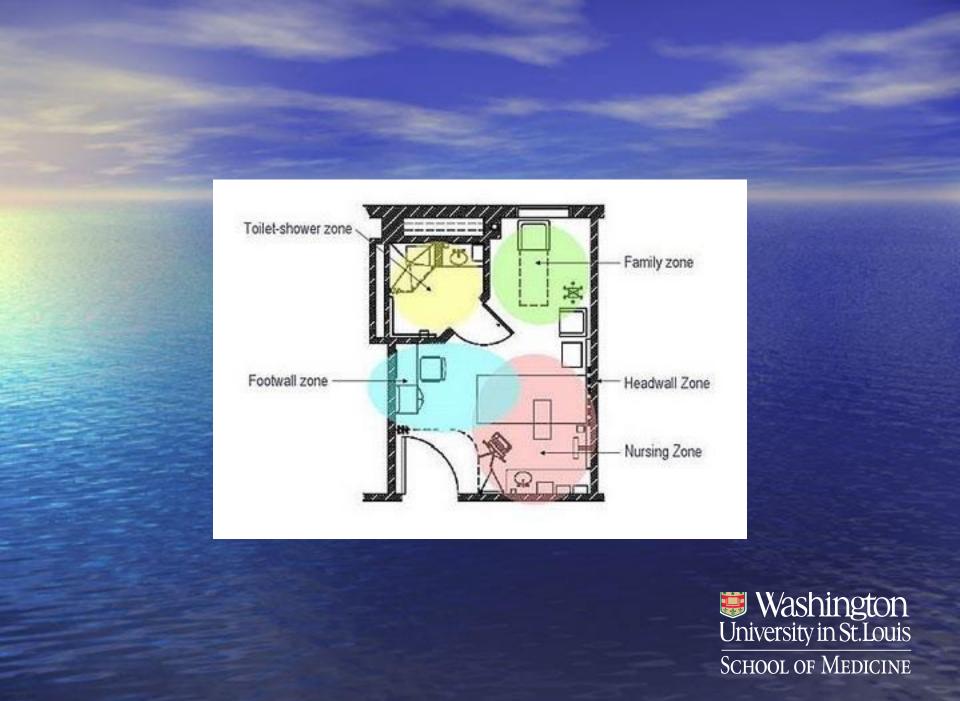
## Workplace Factors (contd.)

Staffing

- Short staffed (unable to use "buddy system")
- Lack of prompt security response
- Lack of training in de-escalation







## New This Year





### **Indicators and Cues**

- Trauma
- Past h/o violence
- Intoxication
- Inappropriate volume/swearing
- Pacing
- Hand motions (clenching/unclenching fists, waving finger in face)
- Verbal threats (specific worse than vague)
- Silence
- Sitting on edge of seat/bed
- Demanding/Arrogant demeanor



## War is diplomacy by other means<sub>1</sub>

 Aggression and violence are types of communication. Your possible responses are

- Ignore it
- Verbal
- Retreat

Call for assistancePhysical controlPharmacological control

<sup>1</sup> CARL VON CLAUSEWITZ-"ON WAR", 1832



## Things NOT to do

Deny what the person says Give orders/ultimatums Tell someone to "settle down" Touch the person Block the exit/corner the person Invade their personal space Ignore them



#### **General Principles in Response**

Remain vigilant Maintain your safety Maintain patient safety Do not escalate situation Monitor your own voice and body language Summon help as necessary Verbal de-escalation Support your buddy

#### Verbal Response

Agree (acknowledge), Apologize, Act<sub>1</sub>
 Empathy is a powerful force
 People look for accountability
 Words are worthless without appropriate action

<sup>1</sup> modified, from Sam Horn, "Tongue Fu", St. Martin's Griffin, 1996



#### Empathy

#### Don't put people in their place-Put yourself in theirs

- You don't have to agree with someone to empathize with them
- Ask yourself if there is some truth to their statement
- Reflect, don't refute
- Look for common ground
- Don't look to lay blame, but to find solutions

## Take Ownership

Apologizing acknowledges that both parties have a stake in solving a problem
Even if you don't feel that you can honestly apologize for what happened, you *can* apologize for how the person feels.



## Actions Speak Louder than Words

 Make a concrete plan with the personstick to it.



#### Self Monitoring

Is your volume appropriate Your tone of voice Body language Sometimes it's better to think a few seconds before responding Use positive messages If's, ands, but no buts



## **Body Language and Physicality**

Best to be on same level, with neither towering over the other
Speaking distance, but out of arm's reach
Appear relaxed (as much as you can)
Protect yourself, without being threatening

















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